

From Good to Great: Evolving Your Role as a Quality Consultant



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# The Quality Consultant

### How did I become Quality Consultant?

- Worked as a developer
- Then evolved myself into testing
- Learned how to automate tests and build frameworks
- Learned about automation across different layers,
   platforms
- Gained experience in different types of projects across multiple domains and platforms
- Engaged in project assessment, pre-sales, workshops, delivery management
- Learning on the job and with the time



### Quality Consultant Role & Skillset

#### **External Consultant**

Internal Consultant

Pre-sales & Assessment focused

Test Management focused

Advisory & Change Mgmt role

**Decision Maker role** 

**Technical Oriented mindset** 

**Product Oriented mindset** 

Architect or Consultant title

Strategist or Coach title

#### **Skills Necessary**



Architecture Mindset

Stakeholder Management

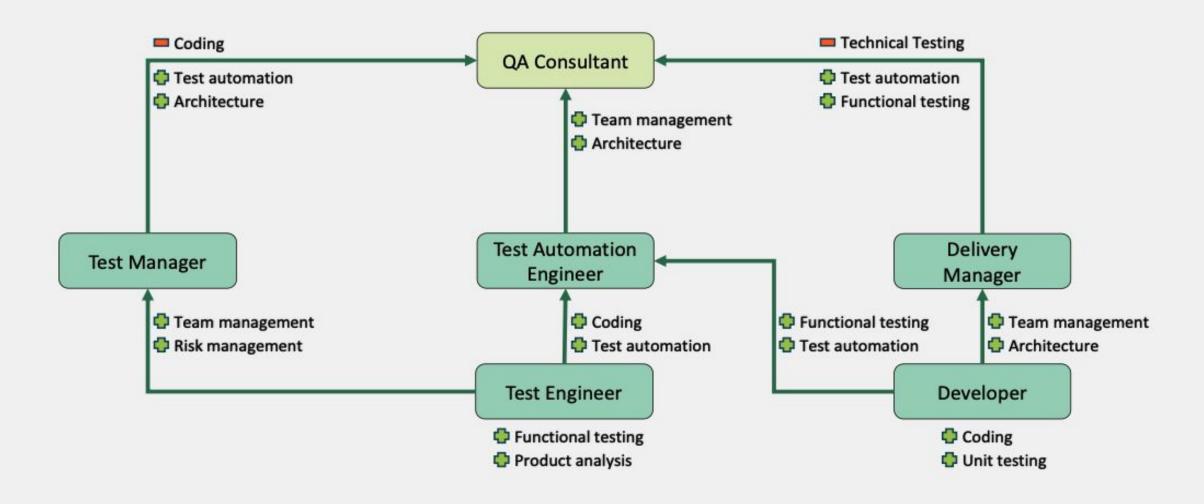
**Project Management** 





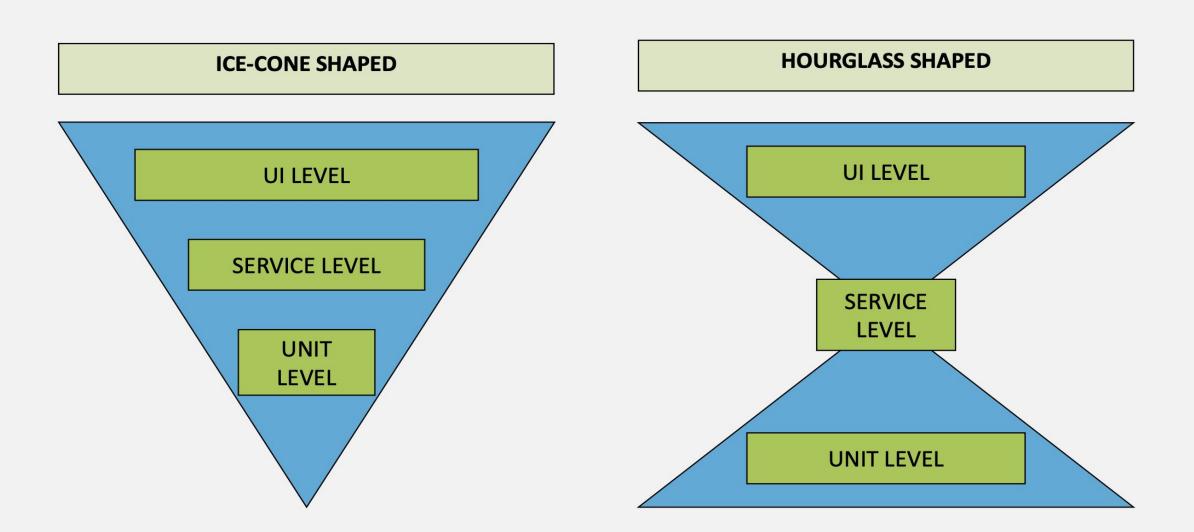
# Potential Career Paths

### **Potential Career Paths**

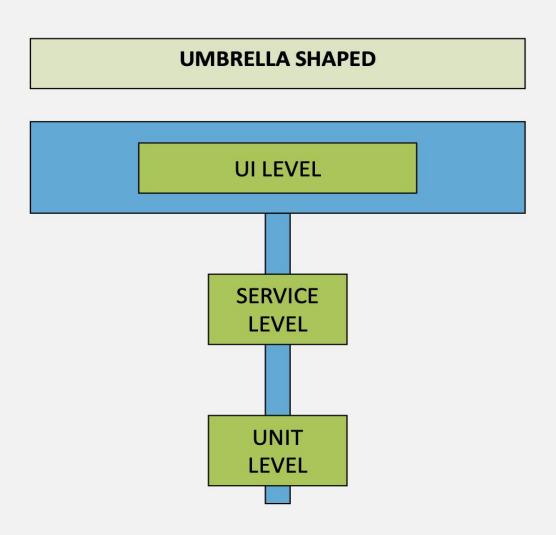


## Test Pyramids

### When Projects Go Wrong



### When Projects Go Really Wrong



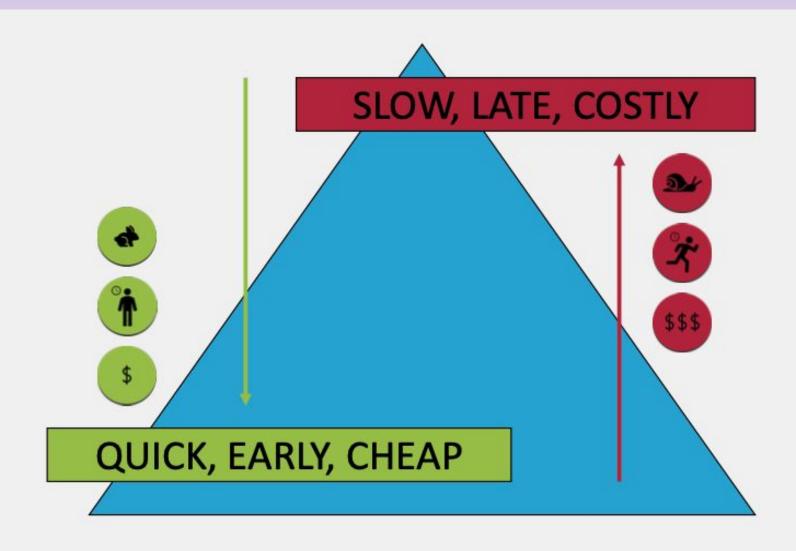
### The Pyramid & Shift-Left

#### The pyramid indicates:

- Cost effectiveness
- Test development time
- Test execution time
- Complexity of tests
- Dependency on other services

#### Shift-left approach:

- Move testing as early as possible in the lifecycle
- On the pyramid it's a move down to lower levels



### Agile Test Automation Pyramid

Originates from Mike Cohn (2003) and Jason Huggins (2006). Popularized by Martin Fowler (2012).

#### UI

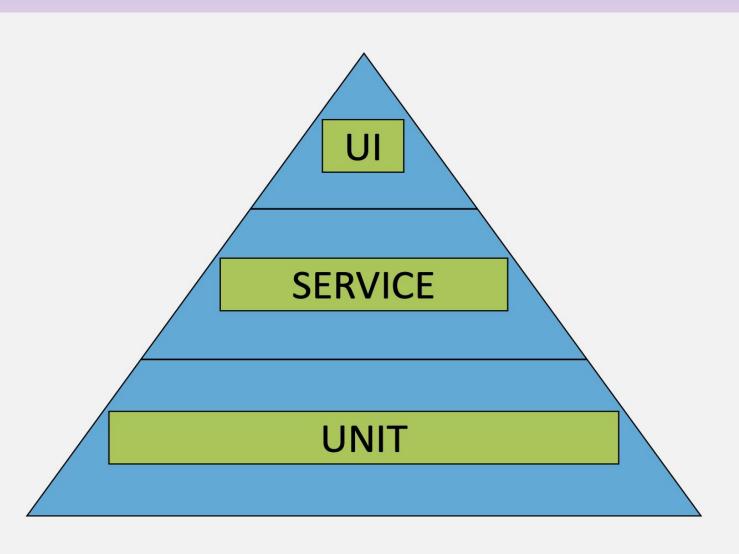
 The E2E user journeys are represented on the top of this pyramid

#### **Service**

 All kinds of service testing both with real and mocked data, real and stubbed out services

#### Unit

The smallest units of a program is validated with atomic test cases



### **Agile Test Automation Pyramid**

Expands the Service level of the original pyramid. More focused on integrating to the pipeline.

#### UI & API

- System integration testing
- Real data and real services close to Prod

#### Contract

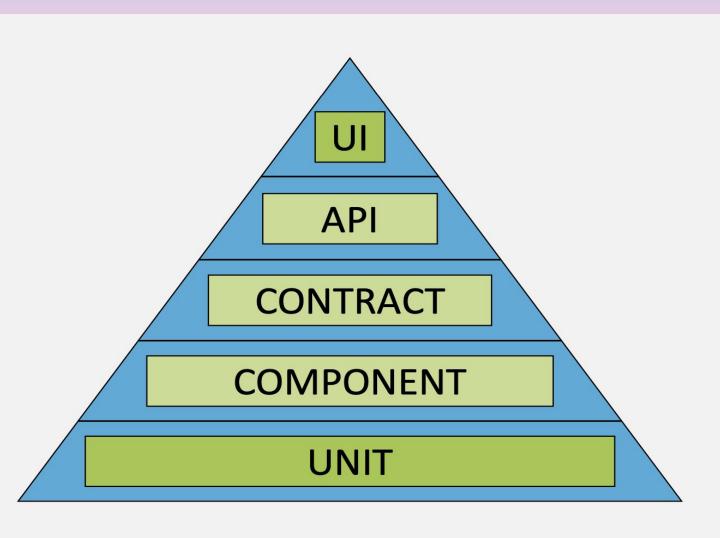
- It is a form of service integration testing
- Validates the contract between producers and consumers

#### Component

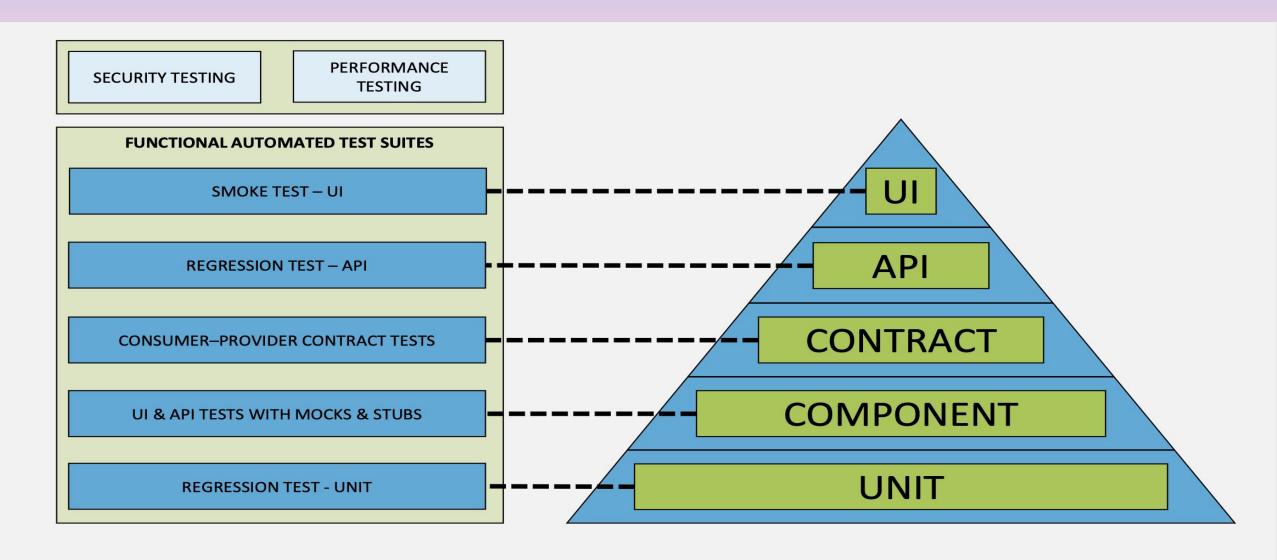
- Validates the components in isolation, leveraging test doubles
- Some call this simply as integration testing

#### **Unit:**

- No mocks/stubs/etc.
- Detroit/Classicist style



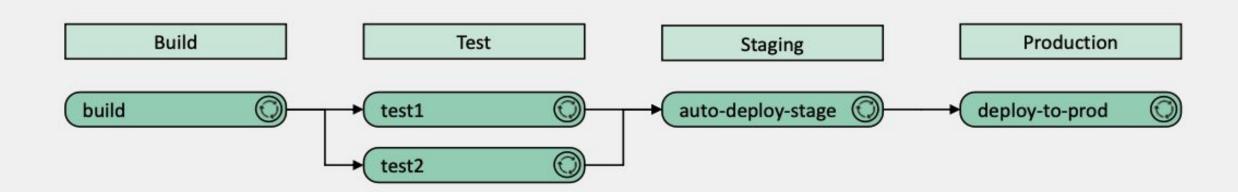
### Agile Test Automation Pyramid



## Pipeline Integration

### What are Pipelines?

- A CI/CD pipeline is a combination of steps performed to deliver a new version of software.
- The primary goal is to get the code into production as early as possible.
- Automating the steps of a pipeline helps achieve this goal.



### Quality & Integration to Pipelines

- Slow manual testing is reduced or eliminated
  - Dogfooding, Exploratory testing is getting more prominent
  - Focus on design, accessibility, user experience testing only

#### Robust UI automated test regression is replaced

- Replaced with smoke suites or domain driven tests
- Testing is shifted at lower levels (unit, component, contract), which provides early and quick feedback on quality
- If extensive automated end-to-end (E2E) UI testing is necessary, it is run as a separate job:
  - Either as a nightly build,
  - Or as a weekly/bi-weekly build.
  - Verification of these tests is indicated as a manual step in the pipeline.

#### Type of Tests during deployment to Staging/Pre-Prod/Release environments

- Component Tests
- Contract Tests
- API Regression Tests
- UI Smoke Tests

# Transitioning to SDET and/or Quality Consultant

### Things to remember



### What Works

Skill Diversification: Expand into automated testing and framework development.

Test Pyramids: Implement a layered testing approach.

Shift-Left Testing: Prioritize early lifecycle testing.

Pipeline Integration: Utilize CI/CD for process automation.

Soft Skills: Enhance communication and stakeholder management.



#### **What Does Not Work**

Siloed Approach: Isolate QA efforts from development, leading to poor integration and higher defect leakage.

Heavy Reliance on Manual Testing: Persist with manual tests in environments requiring rapid feedback and deployment.

Inconsistent Frameworks: Use multiple disparate frameworks hindering maintainability and scalability of test automation.

### Thank





Q& A

